



## COURSE OUTLINE

|                 |  |  |  |
|-----------------|--|--|--|
| <b>MODULE 1</b> | <b>Analyze and Design Business Strategy</b>              | <p><b>This session will cover</b></p> <ul style="list-style-type: none"> <li>• <b>Discuss</b> Business Challenges</li> <li>• <b>Assess</b> Vision and Mission statements</li> <li>• <b>Document</b> Organization Strategy</li> </ul> | <p>This session will guide participants in reviewing the organization's growth needs. Participants will assess the vision and mission statements of the organization for alignment. Participants will discuss strategy and strategy frameworks and will design a strategy statement.</p>     |
| <b>MODULE 2</b> | <b>Justify and Initiate Program</b>                      | <p><b>This session will cover</b></p> <ul style="list-style-type: none"> <li>• <b>Categorize</b> Organization Initiatives</li> <li>• <b>Review</b> Program Business Case</li> <li>• <b>Document</b> Program Charter</li> </ul>       | <p>This session will guide participants to understand program components and their types. Participants will document program documents that are aligned with the program life cycle. Participants will document the program business case with the financial framework.</p>                  |
| <b>MODULE 3</b> | <b>Assess Stakeholders and Design Program Governance</b> | <p><b>This session will cover</b></p> <ul style="list-style-type: none"> <li>• <b>Analyze</b> Stakeholders</li> <li>• <b>Design</b> Governance Structure</li> <li>• <b>Document</b> Communication Management Plan</li> </ul>         | <p>This session will guide participants in defining program stakeholders. Participants will be able to analyze stakeholders and design engagement strategies. Participants will assess the program governance need and document the governance structure for program delivery.</p>           |
| <b>MODULE 4</b> | <b>Develop Program Roadmap</b>                           | <p><b>This session will cover</b></p> <ul style="list-style-type: none"> <li>• <b>Develop</b> Program Roadmap</li> <li>• <b>Document</b> Program WBS</li> <li>• <b>Assess</b> Program Risks</li> </ul>                               | <p>This session will guide participants in aligning program benefits in the program roadmap. Participants will document the program WBS for scoping. Participants will assess program risks for proactive delivery.</p>  |
| <b>MODULE 5</b> | <b>Lead Program Teams</b>                                | <p><b>This session will cover</b></p> <ul style="list-style-type: none"> <li>• <b>Lead</b> Program Teams</li> <li>• <b>Lead</b> Cross-Functional Teams</li> <li>• <b>Lead</b> Third-Party Teams</li> </ul>                           | <p>This session guides participants to discuss leadership challenges. Participants will analyze the program needs and list key competencies for leading the program teams. Participants will practice key scenarios to lead cross-functional and third-party teams for program delivery.</p> |
| <b>MODULE 6</b> | <b>Manage and Deliver Program Benefits</b>               | <p><b>This session will cover</b></p> <ul style="list-style-type: none"> <li>• <b>Manage</b> Program Changes</li> <li>• <b>Manage</b> Program Performance</li> <li>• <b>Transition</b> and Sustain Program benefits</li> </ul>       | <p>This session will guide participants to assess program changes with program benefits. Participants will review program KPIs for program performance monitoring. Participants will document program sustainment documents for transitioning the program benefits.</p>                      |

